

Risky Business

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A framework quick-reference for new or aspiring Wind Farm Projects to manage risks from development to decommissioning, using the Project Co's perspective.

Three Broad Approaches to Risk Management

- * Risk Retention ("No way around it")
- ◇ Risk Reduction (Poka-yoke, Culture, Quality, Budget, Maintenance)
- ✓ Risk Relocation (Transfer via Insurance or Contract Clauses)

Development

- ◇ Delays
- * Permit Issues
- Supplier Solvency:*
 - ◇ Multiple Suppliers
 - ◇ Parent Co. Guarantees
- * Change Requests
- * Regulatory Stability
- ✓ Design Errors
- ✓ Modeling Errors

Construction

- Personal Injury:*
 - ◇ Safety Culture
 - ✓ Workman's Comp
- Quality Issues:*
 - ✓ Contract Provisions
 - ◇ Inspections & Audits
- Transportation Issues:*
 - ✓ Damage
 - ◇ Logistics
 - * Covid-19

Operation

- ✓ Personal Injury ◇
- * Weather Variability
- ✓ Grid Availability
- ✓ Serial Defects
- * Wear and Tear
- ◇ Equipment Failure
- ✓ Equipment Breakdown
- * Price Variability ✓
- ◇ Local Hostility
- ◇ Security, incl. Cyber ✓

Decommissioning

- * Residual Value ✓
- * Political Changes
- ✓ Personal Injury
- ◇ Transportation Logistics
- ◇ Disposal Costs
- * Recycling Requirements
- ◇ Environmental Pollution

Repowering

- * Building Code Changes
- * Political Will Changes
- * Incentive Changes ✓
- ◇ Residual Life
- + Development Risks
- + Construction Risks